Consortium Agreement
Title IV Student Financial Aid

Participating Institutions: University of Arkansas
114 Silas H. Hunt Hall
1 University of Arkansas
Fayetteville, AR

University of Arkansas for Medical Sciences
Fay W. Boozman College of Public Health
4301 West Markham Street
Little Rock, AR 72205

The above named institutions of higher education, by signature of the Chief Executive Officer of each, hereby agree that successfully completed courses by eligible students through the Department of Health Policy and Management in the Fay W. Boozman College of Public Health will be accepted for degree credit by the University of Arkansas for students participating in the Executive Master of Business Administration with a concentration in Health Care Management (EMBA-HCM), per the Memorandum of Understanding executed by both institutions (attached herein). The University of Arkansas will be designated as the home institution and will determine financial aid eligibility, disburse funds, prepare financial aid reports, and maintain appropriate records as required by law. The Fay W. Boozman College of Public Health at the University of Arkansas for Medical Sciences will be designated as the host institution.

Students enrolled at the University of Arkansas in the EMBA-HCM program and taking courses through the Department of Health Policy and Management will apply for financial aid through the home institution. Financial aid will be processed according to standard policies and procedures governing the student financial aid programs at the home institution. Notification of current enrollment status of students enrolled at the host institution will be provided to the home institution by the Office of Financial Aid at the host institution. The host institution will submit enrollment verification for each student enrolled in one or more courses through EMBA-HCM program to the home institution. The home institution will be responsible for collecting payment from students for courses at the host institution. Should a participating student become delinquent on his or her account at the home institution, the host institution will collect payment for the host institution’s courses directly from the student. The host institution
will provide an official transcript for each student enrolled in the EMBA-HCM program at the end of each semester. All financial aid refund checks will be disbursed by the home institution.

Students receiving Title IV assistance under the terms of this agreement will be subject to the cost of attendance, satisfactory academic progress, return of Title IV funds, enrollment policies, as well as other conditions of the financial aid policies and procedures of the home institution. This agreement covers all Title IV student financial assistance programs in which students are eligible to participate.

This financial aid consortium agreement between the above named institutions will be effective beginning with the Summer 2017 and 2017-2018 academic year. This agreement will be reviewed each academic year, at which time either institution will have the opportunity to terminate or amend the consortium agreement.

Joseph E. Steinmetz 5/15/17
Chancellor
University of Arkansas

Wendy D. Stouffer 5/16/2017
Executive Director of Financial Aid
University of Arkansas

Dan Rahn, M.D. 5/11/17
Chancellor
University of Arkansas for Medical Sciences

Gloria Kemp 5/11/17
Director, Student Financial Services
University of Arkansas for Medical Sciences
Memorandum of Understanding
University of Arkansas, Fayetteville -- Sam M. Walton College of Business and
University of Arkansas for Medical Sciences

Statement of Purpose
The University of Arkansas, Fayetteville (UAF), Sam M. Walton College of Business (WCOB), and the University of Arkansas for Medical Sciences (UAMS), Fay W. Boozman College of Public Health (COPH), agree to form a collaboration to provide a two-year Executive Master of Business Administration with a concentration in Health Care Management (EMBA-HCM). This collaboration provides educational opportunities in the health care sector for citizens of Arkansas and for other interested students. This agreement addresses the terms and responsibilities of this agreement. Completion of the EMBA-HCM program will result in the awarding of a WCOB Executive MBA degree with a concentration in health care management. Pending approval, the program will begin in Summer, 2017.

Duties and Responsibilities
The EMBA-HCM will be a 44 credit hour program in which 32 credit hours are offered by WCOB and 12 credit hours are offered by COPH. The specific courses and sequencing of courses are outlined in the attached Appendix. The WCOB courses will be offered on the University of Arkansas campus in Fayetteville, in conjunction with students in the WCOB Executive MBA Program, and the UAMS courses will be offered on the UAMS campus in Little Rock, in conjunction with students in the COPH Executive Certificate in Health Care Management (currently being developed). Each institution takes primary responsibility for staffing and executing the courses taught on their campus.

The format of the EMBA-HCM program is blended delivery in which students participate in face-to-face classes (at the respective campuses) approximately once per month and engage in online coursework in between class meetings. Students who complete coursework in the COPH Executive Certificate in Health Care Management may apply to the EMBA-HCM program and, if they meet the standards required for admission to this program, may apply the certificate credit hours toward requirements of the EMBA-HCM degree.

The two institutions will develop and execute a marketing program for the EMBA-HCM in which the program is described as a collaboration between the WCOB and the UAMS COPH. Prospective students will apply to the EMBA-HCM through the Graduate School of Business (GSB) in the WCOB. Selection decisions will be made by the MBA Admissions Committee of the WCOB, in accordance with standards shared by the COPH. Students will be admitted and registered by the GSB.

Each institution will be responsible for costs and staffing associated with face-to-face classes that occur on their premises. Both institutions agree to provide the executive-level service that is standard in the face-to-face classes of the WCOB's EMBA (for example, catering throughout the day and on-premises staff to assist with
students' needs, professional classroom space with appropriate technology, maintenance of classroom management information systems, technology support on class days). Each institution agrees to video capture courses taught on their premises. Each institution agrees to ensure that the online component of courses conforms to the guidelines and quality standards of the EMBA. The course management system used by both institutions will be BlackBoard.

Academic integrity issues will be monitored and managed by each institution for the courses taught on its campus. Maintenance of student records will be managed by the GSB. Students will apply for graduation through the GSB. Subject to the foregoing, students will be subject to the general academic and conduct policies applicable to the GSB.

Tuition
Program tuition will be paid to the WCOB. Program tuition for the 12 credit hours taught by UAMS will be reimbursed to UAMS by the WCOB. The total tuition charged for the EMBA-HCM will be the per credit hour tuition charged in the general EMBA multiplied by 44 (the number of credit hours in the EMBA-HCM). (Both parties understand that this per credit hour tuition will be re-calculated if and when the EMBA tuition is increased.) The per credit hour tuition is determined by dividing the tuition charged for the general EMBA program by 38 (the number of credit hours in the EMBA). WCOB will reimburse UAMS for 12 (the number of credit hours taught by the COPH) times the per credit hour tuition.

Faculty Qualifications and Accreditation
WCOB will hire faculty for the EMBA-HCM whose qualifications are consistent with standards of the Association to Advance Collegiate Schools of Business (AACS). The COPH will work with WCOB to ensure that all AACS requirements are met for courses taught at UAMS, including providing assurance of learning requirements and hiring faculty who meet AACS faculty qualification standards. WCOB will be responsible for assuring that the EMBA-HCM meets the standards of the Arkansas Department of Higher Education and the Higher Learning Commission.

To ensure program quality and consistency, faculty who teach in the EMBA-HCM degree agree to undertake professional development related to teaching online courses; this professional development may be provided by either the COPH or WCOB instructional designers. Faculty also agree to maintain their course management technology in a manner consistent with standards of the program.

Evaluation and Termination of Agreement
In order to ensure stability of the program roll-out, both institutions agree to offer the program for a minimum of three years (assuming no unforeseen changes in circumstances). The two institutions will evaluate the program and determine the feasibility of its continuance at least every three years from the signing of this agreement or whenever either institution determines that an evaluation should be conducted. The two institutions will work together in good faith to resolve any
difficulties arising from the implementation of this agreement. This memorandum may be terminated by either party upon written notice delivered to the other party at least one year in advance of the termination date. In the event of termination, both institutions will honor commitments for any existing cohort of students in the program.

This memorandum is solely between the WCOB and COPH and shall not be deemed or construed to create rights in any third parties. This memorandum shall be governed by the laws of the State of Arkansas, and is subject to all policies of the respective institutions.

OFFICIAL SIGNATURES
We agree on this _____ day of __________, 2016 to the above statements and indicate by our signatures our commitment to the efforts outlined in this memorandum.

University of Arkansas for Medical Sciences
James M. Raczkowski, PhD
Dean, Fay W. Boozman College of Public Health
UAMS

University of Arkansas, Fayetteville
Matt Waller
Interim Dean
Sam M. Walton College of Business, UAF

Stephanie F. Gardner, PharmD, PhD
Provost and Chief Academic Officer
UAMS

Ashok Saxena
Provost, UAF

William Bowes
Chief Financial Officer, UAMS

Joseph E. Steinmetz
Chancellor, UAF

Ann Kemp
Vice President of Administration
U of A Systems
## Healthcare EMBA

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<thead>
<tr>
<th>Semester</th>
<th>First Year Classes</th>
<th>Second Year Classes</th>
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<tr>
<td>Summer/ Pre-Fall</td>
<td>The Health Care System, PBHL 5123</td>
<td>Accounting Boot Camp—No Credit Introduction to Strategy, MGMT 5602</td>
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<td>Health Law, PBHL 5293</td>
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<td>Fall</td>
<td>Quantitative Methods and Decision Making, SCMT 5133</td>
<td>Supply Chain Management, SCMT 5663</td>
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<td>Marketing Ideas, Products and Services, MKTG 5223</td>
<td>Analytics &amp; Visualization, ISYS 5803</td>
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<td>Spring</td>
<td>Economics of Management and Strategy, ECON 5253</td>
<td>Advanced Health Systems Financial Management, PBHL 5313</td>
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<td>Corporate Financial Management, FINN 5113</td>
<td>Health Information Systems for Administrators, PBHL 5253/Health Care Quality Management, PBHL 5533 (course name TBD)</td>
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<td>Summer</td>
<td>Financial Statement Analysis, ACST 5283</td>
<td>Leadership &amp; Managing Behavior in Organizations, MGMT 5673</td>
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<td>Global Business, MGMT 5373/ECON 5373</td>
<td>Strategic Management, MGMT 5313</td>
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